

2005 Review of Operating Groups Performance



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This section includes an analysis of our operating groups financial results and descriptions of their businesses, visions, strategies, strengths, challenges, achievements and outlooks.

Personal and Commercial Client Group (P&C) (pages 44 to 49)

Net income was \$1,199 million in 2005, an increase of \$217 million or 22% from 2004.

Private Client Group (PCG) (pages 50 to 52)

Net income was \$320 million in 2005, an increase of \$93 million or 41% from 2004.

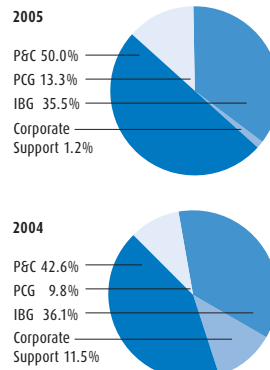
Investment Banking Group (IBG) (pages 53 to 55)

Net income was \$852 million in 2005, an increase of \$20 million or 3% from 2004.

Corporate Support, including Technology and Solutions (pages 56 to 57)

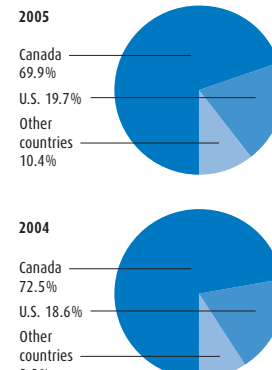
Net income was \$29 million in 2005, compared with net income of \$265 million in 2004.

Net Income by Operating Group



P&C's results once again represent half of BMO's net income, as Corporate Support had benefited from very favourable credit provisions in 2004.

Net Income by Country



Increased provisions for credit losses have had a greater impact on Canadian results.

The basis for the allocation of results geographically and among operating groups is outlined in Note 25 on page 127 of the financial statements. Certain prior year data has been restated, as explained on page 23.

Contributions to Revenue, Expenses, Net Income and Average Assets by Operating Group and by Location (\$ millions, except as noted)

For the year ended October 31	Personal and Commercial Client Group			Private Client Group			Investment Banking Group			Corporate Support, including Technology and Solutions			Total Consolidated		
	2005	2004	2003	2005	2004	2003	2005	2004	2003	2005	2004	2003	2005	2004	2003
Operating Groups Contribution to BMO's Performance (%)															
Revenue (teb)	52.4	51.4	52.2	20.4	19.5	19.0	27.5	29.2	28.3	(0.3)	(0.1)	0.5	100	100	100
Expenses	49.7	50.0	50.4	24.0	24.4	24.8	23.3	22.8	22.1	3.0	2.8	2.7	100	100	100
Net income	50.0	42.6	51.3	13.3	9.8	7.7	35.5	36.1	38.8	1.2	11.5	2.2	100	100	100
Average assets	41.9	43.4	40.9	2.3	2.6	2.7	54.0	52.5	54.7	1.8	1.5	1.7	100	100	100
Total Revenue (teb)															
Canada	4,217	3,934	3,873	1,486	1,282	1,154	1,368	1,349	1,160	(23)	(34)	(86)	7,048	6,531	6,101
United States	897	852	822	543	559	572	1,260	1,284	1,289	(89)	(57)	113	2,611	2,638	2,796
Other countries	102	91	84	7	10	8	113	135	139	77	83	21	299	319	252
Total	5,216	4,877	4,779	2,036	1,851	1,734	2,741	2,768	2,588	(35)	(8)	48	9,958	9,488	9,149
Total Expenses															
Canada	2,470	2,417	2,435	1,013	919	872	747	627	616	114	99	70	4,344	4,062	3,993
United States	659	637	633	506	583	636	628	678	635	62	62	85	1,855	1,960	1,989
Other countries	13	23	2	1	2	2	102	100	94	12	10	7	128	135	105
Total	3,142	3,077	3,070	1,520	1,504	1,510	1,477	1,405	1,345	188	171	162	6,327	6,157	6,087
Net Income															
Canada	963	816	753	305	237	175	433	445	332	(23)	175	14	1,678	1,673	1,274
United States	125	110	94	10	(17)	(44)	346	333	273	(9)	4	35	472	430	358
Other countries	111	56	67	5	7	6	73	54	86	61	86	(10)	250	203	149
Total	1,199	982	914	320	227	137	852	832	691	29	265	39	2,400	2,306	1,781
Average Assets															
Canada	105,517	98,787	91,717	3,708	3,465	3,245	94,255	78,555	76,433	(1,530)	(3,397)	(3,968)	201,950	177,410	167,427
United States	21,055	17,895	16,046	3,345	3,671	3,741	45,402	40,000	48,431	5,819	7,177	8,404	75,621	68,743	76,622
Other countries	446	444	283	8	9	29	24,191	23,136	19,554	944	50	51	25,589	23,639	19,917
Total	127,018	117,126	108,046	7,061	7,145	7,015	163,848	141,691	144,418	5,233	3,830	4,487	303,160	269,792	263,966